CABINET

THURSDAY, 16 NOVEMBER 2017

DECISIONS

Set out below is a summary of the decisions taken at the meeting of the Cabinet held on Thursday, 16 November 2017. Decisions made by the Cabinet will be subject to call-in. Recommendations made to the Council are not subject to call-in. The wording used does not necessarily reflect the actual wording that will appear in the minutes.

If you have any queries about any matters referred to in this decision sheet please contact Ian Senior.

1. GENERAL FUND AND HOUSING REVENUE ACCOUNT MEDIUM TERM FINANCIAL STRATEGIES (MTFS) 2017/18

- 1. With regard to the General Fund (GF) Medium Term Financial Strategy (MTFS), Cabinet
 - (a) Approved the assumptions underpinning the MTFS (Appendix 1, Section 3);
 - (b) Noted the GF forecast at Section 4 and Appendix A
 - (c) Noted the indicative unavoidable revenue pressures and their impact on savings requirements;
 - (d) nstructed the Head of Finance to bring forward detailed draft estimates for 2018-19 based on assumptions and issues contained in the report for consideration by the Cabinet in the new year; and
 - (e) Instructed the Executive Management Team (EMT) to identify and develop other options for meeting the MTFS additional income / savings requirement.
- 2. Cabinet approved the Housing Revenue Account (HRA) MTFS, as set out in Appendix 2 to the report, to include:
 - (a) changes in financial assumptions as detailed in Appendix B to the HRA MTFS;
 - (b) mid-year revenue budget changes, as detailed in Appendix D(1) to the HRA MTFS, which impact future forecasts for the HRA;
 - (c) mid-year capital budgets changes, as detailed in Appendix E to the HRA MTFS;
 - (d) update to the total new build budget and the new build schemes included in the Housing Capital Investment Plan, incorporation of the latest budgetary figures in respect of new build schemes, and re-phasing of expenditure in line with anticipated build timetables;
 - (e) recognition of an increase of £500,000 in the budget for the acquisition of market dwellings, to ensure that right to buy receipts are appropriately reinvested in 2017/18;
 - (f) changes in anticipated receipt and use of capital resources for the HRA, as included in **Appendix H** to the HRA MTFS;
 - (g) approval of the HRA budget strategy for 2018/19, to include the exemplification of savings against a target of £600,480, with £100,480 required from 2018/19, and £250,000 per annum sought from 2019/20 and 2020/21 onwards; and
 - (h) noting the early proposals for bids and savings in the HRA, in advance of formal consideration as part of the HRA Budget Setting Report in February 2018.

Other Options Considered: The HRA MTFS identifies the financial impact of a number of scenarios for the future of the business, modelling the impact of changes in key assumptions and presented as part of the sensitivity analysis at Appendix J of the report.

Reason For Decision: The General Fund and HRA MTFSs are presented for decision following consideration and review of the both internal and external factors which affect the financial position for both funds.

2. FEEDBACK FROM 'LET'S TALK' 2017

Cabinet

- (a) Thanked residents and organisations for their participation in the "Let's Talk" engagement project and for the quality and breadth of the feedback provided, committing to sharing the outcomes with participants and the wider community;
- (b) Noted feedback from the exercise, summarised in paragraphs 9 10 and Appendix A attached to the report and agreed to take this into account in the development of a refreshed Corporate Plan to be adopted in February 2018; and
- (c) Requested that the feedback be drawn to the attention of the Council at its next meeting.

Other Options Considered: None specified

Reason For Decision: The recommendations highlight feedback from residents and identify key issues for local people. These will be taken into account as the Cabinet develops future priorities to inform the development and adoption of a refreshed Corporate Plan, expressing the Council's Vision and strategic priorities in February 2018.

3. 2017-18 SECOND QUARTERLY POSITION STATEMENT ON FINANCE, PERFORMANCE AND RISK Cabinet

- (a) reviewed the provisional outturn position together with the performance and risk issues contained in the report and Appendices A-C; and
- (b) approved the Strategic Risk Register and Matrix (Appendices D-E).

Other Options Considered: None specified

Reason For Decision: These recommendations are required to enable Cabinet to understand the organisation's financial position, performance and risk. This contributes to the evidence base for the ongoing review of priorities and enables, where appropriate, redirection of resources to reflect emerging priorities and address areas of concern.

4 BUSINESS CASE FOR THE CREATION OF A COMMUNITY ENERGY GRANT FUND

Cabinet

- (a) Reviewed and endorsed the Business Case for the Creation of a Community Energy Grant Fund, and approved further work to establish and launch the fund by 1 March 2018; and
- (b) Approved the principle of an Energy Loan Fund, with further work to take place to develop and present a business case to the Cabinet meeting scheduled for February 2018.

5 WITHDRAWAL OF CIL CHARGING SCHEDULE

Cabinet agreed to activate Regulation 18 of the Community Infrastructure Levy (CIL) Regulations 2010 (amended) and withdraw the Council's submitted CIL draft charging schedule.

6 'MIND THE GAP' IN SUPPORT AND PROVISION BETWEEN SCHOOLS AND MENTAL HEALTH SERVICES Cabinet

- 1. received and endorsed the following recommendations from the Partnerships Review Committee:
 - (a) for South Cambridgeshire District Council to use proactively its networks and facilitation skills to enable appropriately timed meetings between key partners to:
 - help develop relationships and trust between professionals working to support children and young people who are experiencing poor mental health, and
 - enable strong partnerships resulting in a better support offer for children and young people within a school setting.
 - (b) that the Council:
 - writes to NHS England expressing concern in relation to the targets they set for mental health crisis care, which results in local budgets being spent once a crisis has occurred rather than preventing the crisis in the first place, and
 - instructs officers to actively pursue, through the Combined Authority discussions, a freedom and flexibility to agree locally the split between spend on preventative care and crisis care in relation to mental health;
 - (c) that the Council uses its position with the Combined Authority, local Members of Parliament and on key local partnerships to influence decisions that affect local and national spend on mental health services so that more is done to support children and young people, who are experiencing poor mental health so that they hopefully do not reach crisis;
 - (d) That the Council, through the Corporate Plan, prioritises supporting young people who are experiencing poor mental health, especially during times of crisis;

- 2. deferred making a decision in respect of the Partnerships Review Committee's fifth recommendation, set out in paragraph 23 of the report; and
- 3. agreed to review progress in 12 months' time.
 - (a) **Other Options Considered:** agree, with or without amendments, the recommendations set out at paragraphs 19 to 23, or
 - (b) defer a decision on the recommendations at paragraphs 19 to 23, or
 - (c) reject the recommendations set out at paragraphs 19 to 23.

Reason For Decision: Mental ill-health affects many children and young people in the district. If affected children and young people are not supported early on, poor mental health can become entrenched and affect their whole lives. Whilst the District Council is not responsible for providing education or mental health services, residents with poor mental health increasingly access District Council services and the Council's position means that it is able to influence local and national decision-making as well as take direct action to support its residents. The Council's Corporate Plan includes an action of "proactive intervention to improve mental health and wellbeing for all" (Living Well). The need for recommendation 5 in its current form is no longer clear due to a newly commissioned mental health service, which will start in early 2018, but that did not exist when the task and finish group carried out its investigations. It is suggested that the impact of the new service is evaluated following one years delivery and that a decision is therefore deferred. Recommendations 1, 2, 3 and 4 are not impacted by the new service.

7 REDUCING SOCIAL ISOLATION IN SOUTH CAMBRIDGESHIRE

Cabinet considered the recommendations from the elected member Tackling Social Isolation Task and Finish Group and agreed to adopt the final recommendations, without amendments, namely

- (a) to adopt the group's Vision for a Social Network Village of the Future
- (b) that the Health and Wellbeing Portfolio Holder allocates staff time from within the Portfolio to develop a Parish Toolkit on Reducing Social Isolation
- (c) to consider further supporting timebanking in the district, following future evaluation of the work the Health and Wellbeing Portfolio Holder is currently progressing with staff
- (d) that South Cambridgeshire District Council continues to support parishes to work in clusters where it makes sense to do so
- (e) that South Cambridgeshire District Council continues to promote community car schemes and works with partners to ensure greater community transport coverage for the north villages
- (f) that the Health and Wellbeing Portfolio Holder uses existing budget to carry out a Faith Audit, in partnership with the Diocese of Ely, into Social Isolation Initiatives

- (g) that South Cambridgeshire District Council funds a two-year pilot of the Through the Door (social prescribing) Project with Granta Medical Practice
- (h) that South Cambridgeshire District Councilworks with local hospitals and village groups to ensure that patients leaving hospital are supported locally when they get home
- (i) that South Cambridgeshire District CouncilCouncil promotes opportunities for volunteering
- (j) that South Cambridgeshire District Council encourages the use of the communal rooms in sheltered housing complexes
- (k) that South Cambridgeshire District Council encourages retirement villages with appropriate housing design and activities
- (I) that South Cambridgeshire District Council commits to working with partners to evaluate any of the initiatives that are implemented, along with the programme as a whole.

8 CAMBOURNE HIGH STREET

Cabinet agreed the recommendation contained in the report from the Executive Director.

Other Options Considered: As set out in the report

Reason For Decision: As set out in the report